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Retail Inflation is Soaring—Now What?

David Barach

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Anyone who's purchased anything over the past 8-12 months—from a can of tuna to a new SUV—has shared a universal lament—almost everything seems to be getting more expensive. As of this past March, the Consumer Price Index (CPI), the government's

yardstick for tracking inflation, reported an April figure of 8.3%—a nominal .3 drop from the previous month's <u>40-year high</u>.

Inflation of course is nothing new—it's been an element of economics forever. Some of us are old enough to remember albeit *vaguely*—<u>President Ford's 1974</u> <u>'WIN' campaign</u>—when wearing a red



lapel button, pledging household frugality and general optimism represented a national strategy to 'Whip Inflation Now' as the CPI raged over 11%. The 'WIN' campaign would ultimately fall far short of Ford's goal—if not go down as an infamous marketing blunder on the New Coke scale.

Most economists will concede some level of regular inflation—around 2% annually—<u>is</u> <u>actually necessary</u> to promote consumption and keep the money supply moving. The government can attempt to encourage "good inflation" by printing more money—though that approach can often be *too successful* and raise prices too steeply. Externally, inflation is a mismatch of supply and demand that can be classified into two categories:

- *Cost-push*—Retail prices rise because of higher costs of obtaining raw materials or delivering a service.
- *Demand-pull*—When consumer demand for an item or service outpaces its availability in the marketplace.

In large measure, today's sharp spike of inflation—both cost and demand—was accelerated by the latter stages of the Covid pandemic:

- Americans who lost their jobs in the early stages of the pandemic are increasingly returning to work, with April's unemployment rate <u>holding steady at</u> <u>3.6%</u>. The newly re-employed are rapidly pumping their new wages back into the economy.
- Those who were fortunate to avoid the unemployment line—but remained cautious in their spending habits—are now anxious to loosen up their pocketbooks, catching up on major purchases, travel, or refreshing their wardrobes after two years cooped up at home.
- Federal stimulus checks and other government aid dispersed at the height of the pandemic may have eventually contributed as much as an additional 3 percentage points to the CPI, <u>per Federal Reserve estimates</u>, outpacing inflation in the rest of the world.
- Meanwhile, the much-reported worldwide shipping slowdown, manual labor shortage and other nagging supply chain bottlenecks continue to prevent manufacturers and retailers from delivering enough inventory to meet the pent-up customer demand.

And then came Russia's invasion of Ukraine—bringing overnight economic sanctions that would throw global oil markets into a frenzy, quickly raising fuel prices—and, subsequently, logistics costs for most consumer goods.

This historic double-whammy of world events prompted the Federal Reserve to attempt to pump the brakes on inflation by raising interest rates <u>a half-percentage point</u> on May

4—the largest hike in over two decades—while hinting similar incremental hikes could be on the horizon. Unfortunately, such "bitter medicine" from the Fed can bring harsh side effects—a volatile stock market, in particular—as these adjustments work toward wrangling inflation back under control.

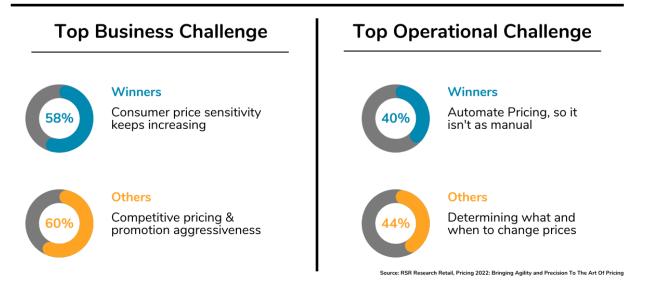
How does all this affect the immediate future of retailing? It means that *pricing optimization strategies* are more important than ever in that eternal juggling act—efficiently moving inventory and achieving sustainable margins, while not raising prices to the point of driving away customers and sacrificing market share. A recent report released by RSR Research reveals <u>80% of surveyed retailers</u> consider pricing optimization "very important".

For many retailers, margins are bottlenecked because they're still bound to a *reactive* pricing structure. They manually wrangle antiquated, one-dimensional spreadsheets— churning last year's sales data to make "best guestimates" on future pricing and markdowns, then resorting to ad hoc markdowns to resolve gluts of SKUs. Or they take a wait-and-see approach based on what *competitors* do.

By contrast, an overwhelming percentage of retailers who regularly out-perform their vertical competition—what RSR classifies as "retail winners"—are reaping the benefits of **AI and machine learning solutions—**leveraging predictive analytics to spearhead a proactive pricing strategy.

In this ever-competitive, inflation-influenced marketplace, AI-driven data science is proving more valuable than ever. RSR's research <u>highlights</u> that retail winners focus their concerns on consumers, while others are overly worried about their competitors' pricing moves. In addition, winners consider their primary challenge to be automating their pricing decisions, while others indicated shifting to optimized price points at the right times would be a key benefit.

Retail winners approach pricing differently



The time-saving automation of AI delivers multiple accurate, actionable forecasts across several fronts:

- Price points which will facilitate the most efficient sell-through in real-world conditions.
- Agile inventory distribution—the right quantities, at the right store locations, at the right times.
- When and where targeted promotions will be most effective.
- Markdown optimization—achieving maximized margins before items are sent to the clearance rack.

Additional RSR research indicates a whopping 82% of winners deem AI tools "essential". By contrast, only 56% of non-winners share the same opinion. Even more surprising, 42% of that same group view AI tools as only a "nice to have" or luxury feature—despite 2+ years of rapid change, labor churns and shortages, and other economic volatility.

At the outset of the Covid lockdown, many retailers scrambled to divert their IT resources toward bolstering their omnichannel fulfillment infrastructure to get online orders out the door. Today, in a tightening economy buffeted by sharp inflation—with no end yet in sight—every retailer is on the lookout for any proactive advantage they can find to drive growth, profits, and customer loyalty. Now is a great time to take a fresh look at <u>AI-powered lifecycle pricing solutions</u>.